IAC Executive Luncheon

Ms. Carla von Bernewitz

July 27, 2005

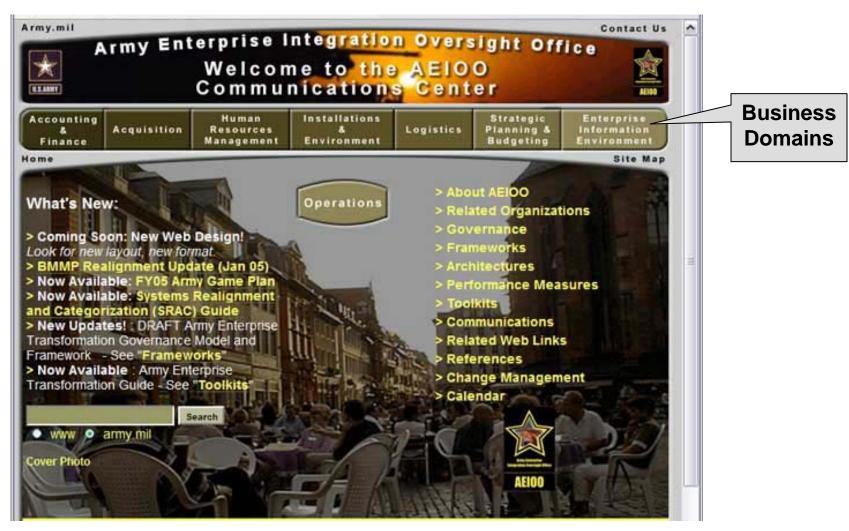**Army Enterprise Integration Oversight Office, CIO/G-6**

U.S.ARMY

- *"Provide top-level policy, guidance, and direction in the definition, design, implementation and integration of enterprise solutions across the Army, and between the Army and the Department of Defense (DoD), and other external organizations."*
- Governance
- Transformation
- BMMP

2

Army Enterprise Integration Oversight Office, CIO/G-6

Previous Domain Focus

Business Domains

Army Enterprise Integration Oversight Office, CIO/G-6

Reassignment to CIO/G-6

- 1 Sept 04
- CIO/G-6 Directorate
- New Focus on
  - ☐ ERP
  - ☐ CBPI
  - ☐ Competency Center

DEPARTMENT OF THE ARMY
WASHINGTON

AUG 1 9 2004

MEMORANDUM FOR THE ADMINISTRATIVE ASSISTANT TO THE
SECRETARY OF THE ARMY
CHIEF INFORMATION OFFICER/G-6
DIRECTOR, ARMY ENTERPRISE INTEGRATION
OVERSIGHT OFFICE

SUBJECT: Reassignment of the Army Enterprise Integration Oversight Office (AEIOO)

Effective 1 September 2004, the Army Enterprise Integration Oversight Office and all functions, responsibilities and assets related thereto are reassigned from the Office of the Deputy Under Secretary of the Army to the Office of the Chief Information Officer/G-6 (CIO/G-6) as an office reporting directly to the CIO/G-6. The Director, AEIOO and the CIO/G-6 are to provide me with an assessment of accomplishments to date by 30 September 2004, along with objectives for FY05.

No later than 1 September 2005, the Director, AEIOO and the CIO/G-6 will provide me with a plan for the continuation or termination of the AEIOO.
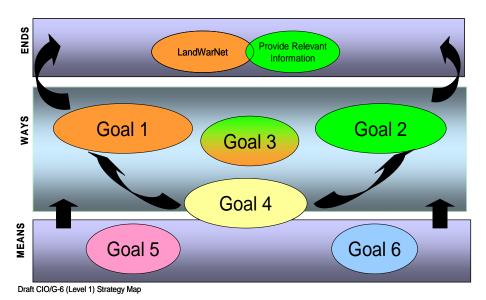
R. L. Brownlee
Acting Secretary of the Army

Army Enterprise Integration Oversight Office, CIO/G-6

CIO/G-6 Vision: Deliver a joint net-centric information enterprise enabling warfighter decision superiority.
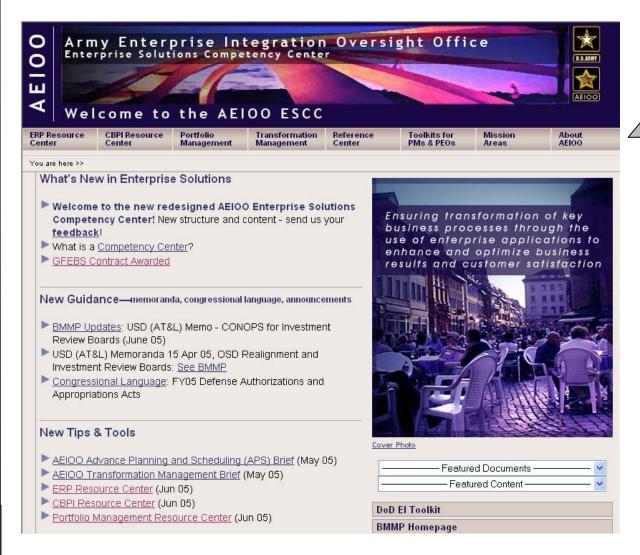

Draft CIO/G-6 (Level 1) Strategy Map

CIO/G-6 Mission: Provide architecture, governance, portfolio management, strategy, C4 IT acquisition oversight and operational capabilities to enable joint expeditionary net-centric information dominance for the Army.

- **Goal 1**: Develop and maintain a secure, seamless, interdependent LandWarNet network by leading development and enforcing the use of an integrated architecture.

- **Goal 2**: Lead Enterprise Integration. Achieve decision superiority by transforming processes, applications, and data into Net-Centric capabilities.

- **Goal 3**: Protect & defend the Army's systems, networks and information.

- **Goal 4**: Ensure Army information management & information technology investments maximize Army and Joint capabilities.

- **Goal 5**: Develop Army's IT and IM knowledge & skills to support mission needs.

- **Goal 6**: Deliver an integrated information strategy. Influence Joint/Army use of IM and IT.

Army Enterprise Integration Oversight Office, CIO/G-6

Customer Solutions Focus

- ERP Resource Center
- CBPI Resource Center
- Transformation Mgmt
- Previous Domain Resources

- **350 visitors/day**
- **Average visit: 25 minutes**
- **1-2 downloads per visit**
- **Time between visits: 3 days**

Army Enterprise Integration Oversight Office, CIO/G-6

6

Customer Solutions Focus

- **Competency Center**
  - ☐ CTSF
  - ☐ CECOM
  - ☐ DALEI
- **Program assistance**
  - ☐ GFEBS
  - ☐ GCSS-A
  - ☐ DIMHRS
- **Subject matter expertise**
  - **Education**
  - ☐ ERP Days & Benchmarking
  - ☐ ERP Professional Development
  - ☐ Case Studies

7

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Transformation Management Guide

Transformation Management Guide

Transformation Management Phases

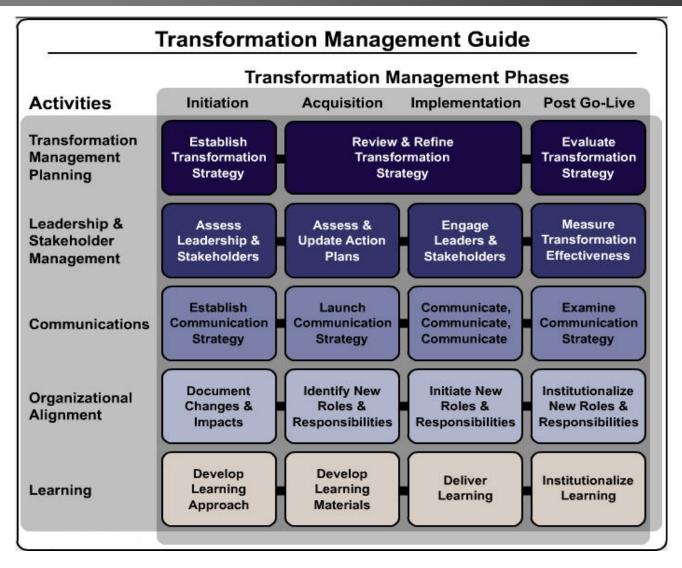| Activities	Initiation	Acquisition	Implementation	Post Go-Live
Transformation Management Planning	Establish Transformation Strategy	Review & Refine Transformation Strategy		Evaluate Transformation Strategy
Leadership & Stakeholder Management	Assess Leadership & Stakeholders	Assess & Update Action Plans	Engage Leaders & Stakeholders	Measure Transformation Effectiveness
Communications	Establish Communication Strategy	Launch Communication Strategy	Communicate, Communicate, Communicate	Examine Communication Strategy
Organizational Alignment	Document Changes & Impacts	Identify New Roles & Responsibilities	Initiate New Roles & Responsibilities	Institutionalize New Roles & Responsibilities
Learning	Develop Learning Approach	Develop Learning Materials	Deliver Learning	Institutionalize Learning

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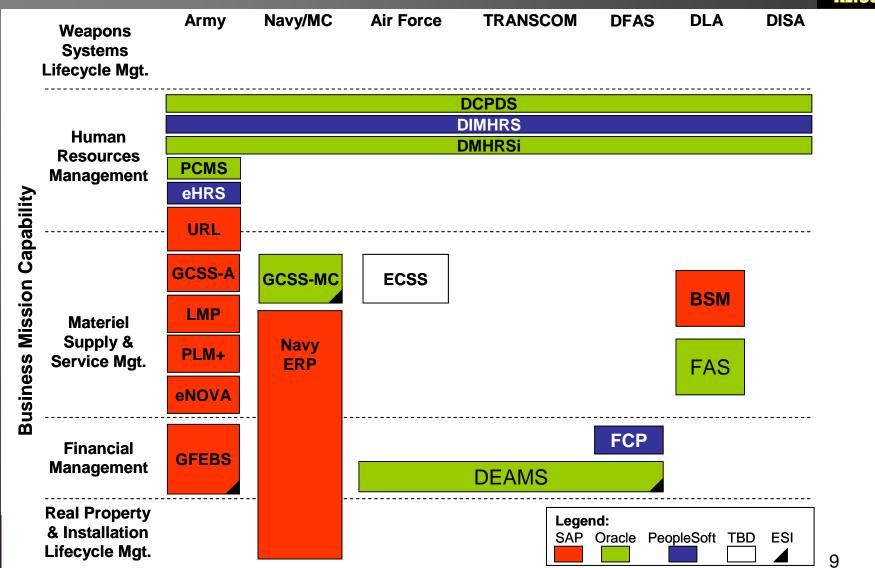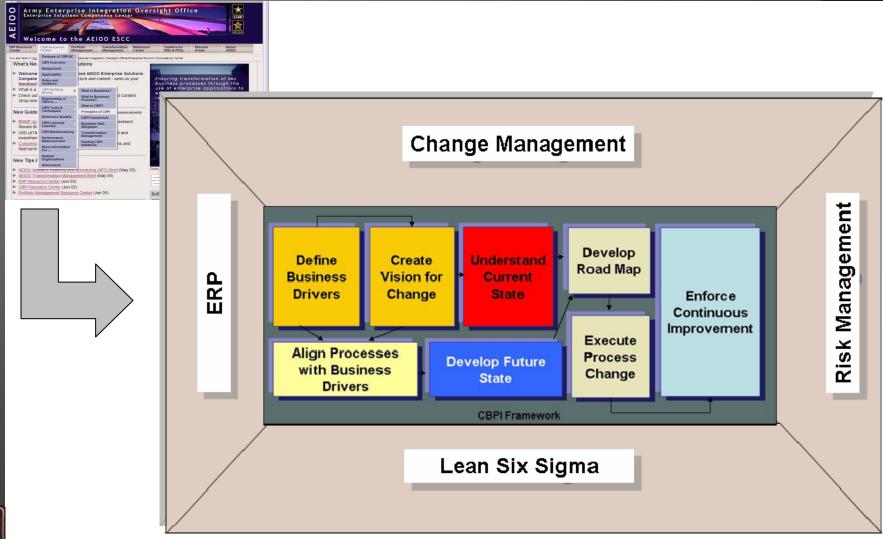# ERP Resource Center

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CBPI Resource Center

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Lean Six Sigma

Lean
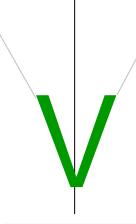
Key Concepts: Remove waste and maximizing process velocity

Focus: Process flow and cycle time

Application guidelines:

- Identify value
- Identify value stream
- Flow
- Pull
- Perfection

Six Sigma

Key Concepts: Reduce variations and elimination of defects

Focus: Voice of Customer
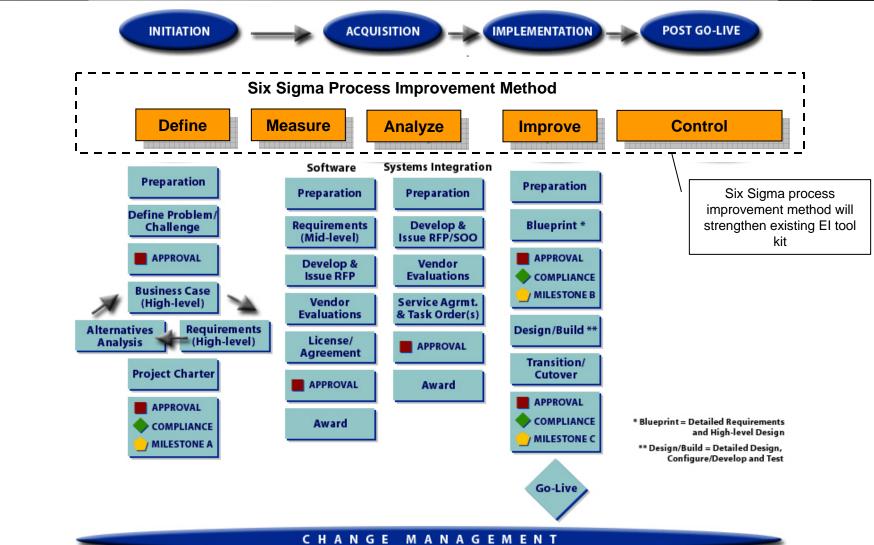
Application guidelines:

- Define
- Measure
- Analyze
- Improve
- Control

Lean Six Sigma

Key benefits:
- *Six Sigma statistical control*
- *Lean focus on improving process speed*
- *Six Sigma Focus on customer needs*

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INITIATION → **ACQUISITION** → **IMPLEMENTATION** → **POST GO-LIVE**

Six Sigma Process Improvement Method

Define	Measure	Analyze	Improve	Control

Six Sigma process improvement method will strengthen existing EI tool kit

Software   **Systems Integration**

Preparation

Preparation	Preparation	Preparation

Define Problem/ Challenge

| Requirements (Mid-level) | Develop & Issue RFP/SOO | Blueprint * |

■ APPROVAL

| Develop & Issue RFP | Vendor Evaluations | ■ APPROVAL |

Business Case (High-level)

| Vendor Evaluations | Service Agrmt. & Task Order(s) | ◆ COMPLIANCE |

Alternatives Analysis ← Requirements (High-level)

| License/ Agreement | ■ APPROVAL | ⬠ MILESTONE B |

Project Charter

| | Award | Design/Build ** |
| ■ APPROVAL | | Transition/ Cutover |

■ APPROVAL
◆ COMPLIANCE
⬠ MILESTONE A

Award		■ APPROVAL
		◆ COMPLIANCE
		⬠ MILESTONE C

* Blueprint = Detailed Requirements and High-level Design

** Design/Build = Detailed Design, Configure/Develop and Test

Go-Live

CHANGE MANAGEMENT

12

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Backup Materials

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Army Strategy Map

SRS
STRATEGIC READINESS SYSTEM

Relevant and Ready…Today and Tomorrow

To Provide Necessary Forces and Capabilities to the Combatant Commanders in Support of the National Security and Defense Strategies

Ends

- Quality of Life and Well- Being for our People
- Infrastructure to Enable the Force
- Trained and Equipped Soldiers and Developed Leaders
- Relevant and Ready Land Power to the Combatant Commander as part of the Joint Team

Ways

- Improve Capabilities for Homeland Defense (ASPG)
- Improve Capability for Stability Operations (ASPG)
- Achieve Army Force Capabilities to Dominate in Complex Terrain (ASPG)
- Improve Proficiencies Against Irregular Challenges (ASPG)

- Enhance Joint Interdependence (APS)
- Increase Strategic Responsiveness (ASPG)
- Implement Transformation Initiatives (ASPG)

Joint Fires (ASPG)

Joint Logistics (ASPG/ACP)

Battle Command (ASPG)

Maintain Installations as Flagships (APS)

Improve Global Force Posture (APS/ASPG/ACP)

LandWarNet (APS)

Reset the Force (APS)

Brigade-Based, Modular Force (APS)

Rebalance AC and RC (APS/ACP)

Build Future Force (ACP)

Restructure Army Aviation (APS)

Equip our Soldiers (APS)

Soldiers as Center Piece (APS)

Stabilize Soldiers/ Cohesion (APS)

Campaign Quality Force (APS)

Adapt/Improve Capabilities (ACP)

- Maintain All-Volunteer Force (APS)
- Enhance Training
- Improve Business Practices/ Process

Recruit and Retain Soldiers (APS)

Sustain the Right All-Volunteers (ACP)

Care for Family and Soldiers (APS)

Enhance CTC's (APS)

Train Soldiers (APS)

Grow Leaders (APS)

Adapt the Institutional Army (ACP)

Spiral FCS to Current Force (APS)

Leverage Science & Technologies (APS)

Business Transformation (APS)

Means

- Enhance Resiliency
- Foster a Culture of Innovation
- Inculcate the Warrior Ethos
- Instill an Expeditionary and Joint Mindset

- Fund to Requirements
- Provide Relevant Information
- Man to Requirements

14

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ERP in the Enterprise

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